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# **Basis of Reporting**

This page outlines the scope of reporting, and the way we define, calculate, and consolidate data, notably for compliance, human resources, workplace health and safety, environment, and community investment. We provide the information according to the following three categories:

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
We clarify the meaning we attach to specific terms used as part of our performance data points.	The scope of the data (correct for the business structure of the JT Group as of December 31, 2021) and any exclusions <sup>*</sup> , if applicable. We report data for the entire JT Group, including subsidiaries, wherever possible. *In the middle of 2015, the JT Group withdrew from the beverage business. As a result, we excluded this business from historic reported data from 2015, or stated otherwise where that was not possible or appropriate.	We provide information for the calculations, formulas, consolidation method, and any assumptions or estimates used.

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### Compliance

## NON-DISCRIMINATION

#### GRI 406-1

#### Total number of incidents of discrimination and corrective actions taken

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
An incident of discrimination is described as an act of treating an employee differently by imposing unequal burdens or denying benefits, rather than treating each employee fairly, based on individual merit. Discrimination can also include cases of harassment, which is defined as comments or actions that are unwelcome, or should reasonably be known to be unwelcome, to the person toward whom they are addressed, which has the purpose or effect of violating an individual's dignity or creating an intimidating, hostile, degrading, humiliating, or offensive environment.	The entire JT Group, including subsidiaries <sup>*A</sup> .	The number of grievances are counted based on exported data from our Reporting Concerns Mechanism.

# NUMBER OF REPORTED CASES OF GRIEVANCES ABOUT HUMAN RIGHTS DEFINITIONS

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
For Japan Tobacco Inc. (JT) and Japanese domestic Group companies, we include cases related to <u>harassment</u> (Including sexual harassment and bullying), and human relations. For Japan Tobacco International (JTI), we include cases related to child labor, harassment, discrimination, physical threats and violence, and data privacy.	The entire JT Group including subsidiaries <sup>*A</sup> .	The number of reported cases is counted based on exported data from our Reporting Concerns Mechanism.

# NUMBER OF REPORTED CASES OF FRAUD AND MISUSE OF COMPANY ASSETS

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
For JT and Japanese domestic Group companies, we include cases related to inappropriate use of company assets. For JTI, we include cases relating to fraud and theft of the JT Group and third-party assets, misuse of IT resources, and the cases of intellectual property infringements recorded under the Reporting Concerns Mechanism.	The entire JT Group including subsidiaries <sup>*A</sup> .	The number of reported cases is counted based on exported data from our Reporting Concerns Mechanism.

# NUMBER OF REPORTED CASES OF GRIEVANCES ABOUT IMPACTS ON SOCIETY

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
We have defined our main areas of impacts on society as anti-bribery and corruption and anti-competitive behavior.	The entire JT Group including subsidiaries <sup>*A</sup> .	The number of reported cases is counted based on exported data from our Reporting Concerns Mechanism.

# NUMBER OF REPORTED CASES OF GRIEVANCES ABOUT LABOR PRACTICES

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
For JT and Japanese domestic Group companies, we include cases relating to improper work instructions, management's work attitude, colleagues' work attitude, personnel assessment, personnel transfers, overtime pay, retirement issues, labor contracts, labor conditions, work environment, and smoking environment. For JTI, we include cases relating to breach of HR policies and procedures, conflict of interest, retaliation, unlawful dismissal, inappropriate behavior, non- respect for employee safety, and severe disrespectful behavior.	The entire JT Group including subsidiaries <sup>*A</sup> .	The number of grievances is counted based on exported data from our Reporting Concerns Mechanism. Excluded from the data for JTI are HR cases that are classified as confidential.

# PERCENTAGE OF EMPLOYEES WHO RESPONDED TO COMPLIANCE SURVEY

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
The percentage of employees who responded to our annual compliance survey, conducted online, or by a paper questionnaire.	Our Japanese operations, including subsidiaries of Japanese domestic businesses <sup>*C</sup> , excluding Torii Pharmaceutical.	The data is calculated based on an assumption that all employees with a valid corporate email address receive an invitation to complete the survey, and all employees who do not have an email address receive a paper questionnaire.

# PERCENTAGE OF ELIGIBLE EMPLOYEES WHO PARTICIPATED IN THE JT GROUP CODE OF CONDUCT TRAINING

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
The number of employees who underwent training, namely e- learning regarding the JT Group Code of Conduct.	Our Japanese operations, including subsidiaries of Japanese domestic businesses <sup>*C</sup> , excluding Torii Pharmaceutical.	The training data is calculated based on an assumption that all employees with a valid corporate email address receive electronic communications regarding the JT Group Code of Conduct.

### Human resources

# WORKFORCE INFORMATION

GRI 102-8 Information on employees and other workers

#### DEFINITIONS

SCOPE

The workforce consists of people working for the Company at the end of the year as follows:

- Full-time employee: is defined according to national legislation and practice regarding working time (such as national legislation that defines "fulltime" as a minimum of 9 months per year and a minimum of 30 hours per week).
- Part-time employee: is defined as an employee whose working hours per week, month, or year, are less than 'full-time', as defined above.
- , Supervised worker: is defined as an individual who performs regular work on-site for, or on behalf of, the organization.
- Permanent contract: is defined as a contract for an indeterminate period.
- Temporary contract: is defined as a contract for a limited duration or determinate period.

The entire JT Group including subsidiaries<sup>\*A</sup>, excluding entities where an SAP system has not yet been introduced. They are newly acquired businesses and they account for around 30% of our total workforce.

We provide the following data with limited scope due to data collection methodology:

- The gender breakdown of temporary part-time employees: solely JTI<sup>\*E</sup>.
- The breakdown of supervised workers: our Japanese operations, including subsidiaries of Japanese domestic businesses<sup>\*C</sup>.

No substantial portion of our work is performed by workers who are legally recognized as self-employed, or by individuals other than employees or supervised workers, including employees and supervised workers of contractors. The figures are calculated based on exported data from our HR systems.

# PERCENTAGE OF TOTAL ELIGIBLE EMPLOYEES COVERED BY COLLECTIVE BARGAINING AGREEMENTS

### GRI 102-41 Collective bargaining agreements

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
An employee is covered by a collective bargaining agreement if the employee declares their intentions to be part of a trade union and pays periodical union dues.	Our Japanese operations, including subsidiaries of Japanese domestic businesses <sup>*C</sup> . A total of 23 Japanese domestic Group companies have labor unions. Those without a labor union are out of scope. Data from JTI is excluded, because the law in some of the countries where we operate prohibits us from investigating whether an employee is unionized.	Data is calculated as of the end of the year, using data held in our HR systems.

# MARKET PRESENCE

GRI 202-1

Ratios of standard entry-level wage by gender compared to local minimum wage at significant locations of operation

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
<ul> <li>Significant locations for this indicator are defined as JT's Tokyo headquarters (HQ), JTI Moscow, JTI UK and JTI Trier factory in Germany. Our Moscow office is the headquarters of JTI Russia. This market has the highest number of employees in JTI, which also has a significant presence in the UK. The JTI Trier factory is the biggest manufacturing site in the JT Group.</li> <li>Standard entry-level wage is defined as the theoretical lowest wage in the location and is therefore equal to, or lower than, the actual lowest wage paid in the entity.</li> <li>Local minimum wage refers to compensation per hour or other unit of time for employment allowed under law.</li> <li>JT Tokyo HQ: official minimum wage of the Tokyo metropolitan area.</li> <li>JTI Moscow: official minimum wage of Moscow City.</li> <li>JTI UK: official U.K. minimum wage.</li> </ul>	For JTI, the scope includes permanent full-time and part- time employees, and temporary full-time employees. In JT, the scope includes only permanent full- time and part-time employees. Temporary full-time employees are excluded.	<ul> <li>JT Tokyo HQ: the basis for calculation is hourly minimum wage and monthly entry-level wage.</li> <li>JTI Trier factory: the basis for calculation is hourly minimum wage and hourly entry-level wage.</li> <li>JTI Moscow: the basis for calculation is yearly minimum wage and yearly entry-level wage.</li> <li>JTI UK: the basis for calculation is hourly minimum wage and yearly entry level-wage.</li> </ul>

# EMPLOYMENT

GRI 401-1

Total number and rates of new employee hires and employee turnover by age group, gender, and region

#### DEFINITIONS

#### SCOPE

DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS

The scope of this data is detailed below, and excludes employees in entities where an SAP system has not yet been introduced. These breakdowns cover permanent full-time, part-time employees, and temporary full-time employees. Employees transferring from other JT Group's companies are excluded, and not classified as a new employee hire.

New employee hires are defined as the number of new employees joining the JT Group. Employee turnover is defined as the number of employees who left the JT Group for any reason, voluntarily or not. Employee age is classified in three groups: under 30, between 30 and 50, and above 50 years of age.

- Number and rate of new employees by gender: the entire JT Group, including subsidiaries\*<sup>A</sup>.
- Number and rate of new employees by age: our tobacco business in Japan and pharmaceutical business<sup>\*D</sup>.
- Number and rate of turnover by gender: the entire JT Group, including subsidiaries<sup>\*A</sup>.
- Number and rate of turnover by age: the entire JT Group, including subsidiaries<sup>\*A</sup>, excluding Akros Pharma Inc. and Fuji Foods.

The turnover and new employee numbers are based on exported data from our HR systems, at the end of the year.

- Turnover rate: the total number of turnover, divided by the total number of employees at the end of the year.
- New employee hire rate: the total number of new employee hires, divided by the total number of employees at the end of the year.

#### GRI 401-2

Benefits provided to full-time employees that are not provided to temporary or part-time employees, by significant locations of operation

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Significant locations for this indicator include JT Tokyo HQ, and JTI Geneva HQ.	The data scope is aligned with the above definition.	Benefits for temporary part- time employees in Geneva have been stated pro rata.

## LABOR/MANAGEMENT RELATIONS

### GRI 402-1 Minimum notice periods regarding operational changes

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Minimum notice periods are defined as those required, if any, by law in the country where the operational change occurs.	We disclose significant operational changes that have substantial consequences for a large proportion of employees. The reported information corresponds to closures or withdrawal from business publicly announced during 2021 or earlier, but which had not been completed yet.	Notice periods are calculated and disclosed in two different ways: the number of months between the announcement of the closure and the first redundancies, and the number of months between the announcement of the closure and the closedown.

## TRAINING AND EDUCATION

GRI 404-2

# Programs for upgrading employee skills and transition assistance programs

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
We consider skills management programs that take account of employees' needs and future career opportunities, as well as requirements of the business.	We disclose global and local development programs.	The examples of programs are disclosed in the public domain such as our Global website and Integrated Report.

### GRI 404-3

Percentage of employees receiving regular performance and career development reviews, by gender and by employee category

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
We consider an employee to be receiving regular performance and career development reviews if the employee has an opportunity to have their development and business objectives, as well as competences, evaluated by their superior at least once a year.	The entire JT Group, including subsidiaries <sup>*A</sup> , and it includes permanent full-time and part- time employees, and temporary full-time employees, but excludes employees in entities where an SAP system has not yet been introduced. However, the scope of breakdown by positions is our tobacco business in Japan, pharmaceutical and JTI <sup>*D</sup> .	Data is calculated as the total number of employees who received a performance and career development review in 2021 divided by the total number of employees at the end of 2021, This excludes employees working in our factories, where the reviews are carried out on paper and cannot be tracked by our HR system. New hires joining in Q4 2021 JTI is excluded from the data, as they were not eligible for a 2021 performance review.

# DIVERSITY AND EQUAL OPPORTUNITY

GRI 405-1

Composition of governance bodies and breakdown of employees per employee category according to gender, age group, minority group membership, and other indicators of diversity

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Employee age is classified in three groups: under 30, between 30 and 50, and above 50 years of age.	The entire JT Group, including subsidiaries <sup>*A</sup> , excluding employees in entities where an SAP system has not yet been	The figures are calculated based on exported data from our HR systems.
For JT and Japanese domestic	introduced. Akros Pharma Inc. and Fuji Foods are included in	

the data by position and

and temporary full-time employees. We disclose only

the gender and age

breakdowns.

gender but excluded from the

data by age group. The data consists of permanent fulltime and part-time employees,

 Executive Officers are persons who are appointed by the Board of Directors, are assigned certain responsibilities, and delegate relevant authorities in accordance with the rules defining the extent of responsibility and authority.

subsidiaries, the following

definitions are used for

employee categories:

- Management is defined as persons in positions of supervision or management according to national legislation and practice, and excluding Executive Officers.
- , Employees are persons who are not in management positions.

For JTI, the following definitions are used for employee categories:

Employees that are members of the Executive

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Committee are categorized as Executive Officers.		
The Vice President and Director-level employees are categorized as Management.		
Persons of Manager level and Associate level are categorized as Employees.		

## EQUAL REMUNERATION FOR WOMEN AND MEN

GRI 405-2

Ratio of basic salary and remuneration of women to men by employee category, by significant locations of operation

#### DEFINITIONS

Significant locations for this indicator include JT Tokyo HQ, JTI Geneva HQ, and JTI UK.

Unless specifically stated, the following definitions are used for employee categories for JT:

- Executive Officers are persons who are appointed by the Board of Directors, are assigned certain responsibilities, and delegate relevant authorities in accordance with the rules defining the extent of responsibility and authority.
- Management is defined as persons in positions of supervision or management according to national legislation and practice, and excluding Executive Officer.
- Employees are persons who are not in management positions.

The following definitions are applied for employee categories for JTI:

#### Vice President

Director

#### SCOPE

In JT Tokyo HQ, the scope includes permanent full-time and part-time employees, and temporary full-time employees. In JTI Geneva HQ and JTI UK, the scope includes permanent full-time employees, and excludes those who are not paid in CHF, and members of the Executive Committee. In JTI UK, Vice Presidents are excluded as no female employee is at this position.

#### DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS

The figures for JT Tokyo HQ, JTI Geneva HQ and JTI UK are calculated based on 'annual base salary.'

In JT Tokyo HQ, each of the categories defined above (Executive Officers, Management, and Employees) includes multiple grades. We select grades that include both female and male employees to calculate the ratio of annual base salary of women to men. Then, those pay ratios are consolidated into the above three categories based on the weighted average of employees within each grade.

For JTI Geneva HQ and JTI UK, we calculate the average annual base salary by gender for each employee category defined above. This average is used to calculate the ratio of annual base salary of women to men within each category.

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Manager		
Associate		

# PERCENTAGE OF MANAGEMENT POSITIONS HELD BY WOMEN AT THE END OF THE YEAR

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
In our Japanese operations, including subsidiaries of our Japanese domestic businesses, an employee is categorized at a position of management if the employee is in a position of supervision or management, according to national legislation and practice, but is not an Executive Officer. At JTI, an employee is categorized at a position of management if the employee is Director level or Vice President level. However, the ratio of JTI doesn't include Vice President, as our target only includes directors.	The entire JT Group, including subsidiaries <sup>*A</sup> , excluding employees in entities where an SAP system has not yet been introduced. The data consists of permanent full-time and part-time employees, and temporary full-time employees.	Data is calculated as the total number of women holding a management position at the end of the year, divided by the total number of employees who had a management position at the end of the year. In JT, the calculation excludes employees who were in management positions but have been reassigned to pre- retirement positions, as they are approaching the mandatory retirement age.

PERCENTAGE OF MANAGEMENT POSITIONS HELD BY INTERNAL HIRES

DEFINITIONS SCOPE CONSOLIDATION METHOD, AND ASSUMPTIONS In our Japanese operations, including subsidiaries of Japanese domestic businesses, an employee is categorized at a position of management if the employee is in a position of supervision The entire JT Group, including or management, according to subsidiaries<sup>\*A</sup>, but it excludes national legislation and employees in entities where an practice, but is not an SAP system has not yet been Executive Officer. introduced. The data consists of permanent full-time and At JTI, an employee is

categorized at a position of management if the employee is Director level or Vice President level. We define internal hires as current employees who would be reassigned to a new position by promotion or internal transfer.

part-time employees, and temporary full-time employees.

Data is calculated as the total number of management positions filled by internal hires at the end of the year, divided by the total number of management positions filled at the end of year.

DATA CALCULATION.

# TOTAL NUMBER OF TALENT PARTNERSHIP **PROGRAM EXCHANGES**

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Total number of our Talent Partnership Program exchanges is defined as the sum of employees who are transferred as functional or development assignees from JT to JTI, or vice versa, at the end of the year.	Our tobacco business in Japan, pharmaceutical business and JTI <sup>*D</sup> .	Data is calculated as the sum of the number of functional assignees and development assignees seconded between JT and JTI at the end of the year.

# OCCUPATIONAL HEALTH AND SAFETY

GRI 403-2 Hazard identification, risk assessment, and incident investigation

#### DEFINITIONS

In the JT Group, the words "work-related" injuries or illness and "workplace" injuries or illnesses are used interchangeably.

The following cases are considered to be work related.

- An employee or a supervised worker suffers from an injury or occupation-related disease as a result of carrying out their duties.
- A third-party contractor suffers from an injury or occupation-related disease as a result of carrying out their duties. (including onsite third-party operations).
- A person suffers an injury or develops an occupationrelated disease associated with the JT Group's own operations and, or a JT Group employee while he or she is on duty.

Below are our definitions of recordable injuries, lost-time injuries and occupational diseases. Any work-related injury requiring more than first aid is defined as recordable.

Recordable Injuries include:

#### SCOPE

We consider that a newly acquired business needs 18 months to become fully integrated in the JT Group way of working from a health and safety perspective. This is the time needed to implement all our health and safety polices, standards and practices and attain a minimum safety culture level. In our report, we include six full months of data after the integration phase to ensure consistency and accuracy of data trends versus the target.

- Number of fatalities: the entire JT Group, including subsidiaries<sup>\*A</sup>. It covers number of fatalities of employees (incl. supervised workers), contractors, and third parties resulting from an incident involving an asset, such as a facility, or a vehicle being driven for business purposes.
- Number of lost-time injury: the entire JT Group, including subsidiaries<sup>\*A</sup>. It covers employees (incl. supervised workers), and contractors.
- Lost time injury rate: the entire JT Group, including subsidiaries<sup>\*A</sup>. It includes employees (incl. supervised workers). This rate is not available for contractors because their

#### DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS

In our Japanese operations, including subsidiaries of Japanese domestic businesses, health and safety data is reported to headquarters by individual functions and the subsidiaries on an annual basis. while serious incidents are reported immediately. The number reported is based on the number of health and safety related events that were submitted to, and are recognized by, relevant Japanese authority as such.

At JTI, health and safety data is collected globally and individual sites and locations report to the headquarters through a system on an ongoing basis.

The data is calculated as follows:

- Number of fatalities: the sum of all fatalities within our defined scope.
- Number of lost-time injuries: the sum of all losttime injuries within our defined scope.
- Lost-time injury rate\*: the sum of all lost-time injuries divided by 200,000 hours worked within our defined scope.
- Absenteeism rate: total actual days of absence divided by theoretical

- Fatalities
- Lost time Injuries (LTI) of 1 day or more
- Restricted Work Cases
   (RWC) preventing someone
   from doing his/her regular
   job (no length defined)
- Medical Treatment Cases

   (MTC) is an injury that
   requires medication,
   treatment and medical care
   normally administered by a
   healthcare professional and
   is beyond first aid.
- Lost-time injury is a workrelated injury that results in an individual being unable to work on a subsequent scheduled workday or shift. It doesn't include fatalities.
- Occupational diseases are negative impacts on health arising from exposure to hazards at work.
   'Occupational diseases' indicates damage to health and includes diseases, illnesses, and disorders.
   The terms 'disease', 'illness', and 'disorder' are often used interchangeably and refer to conditions with specific symptoms and diagnoses.
- Mental illness is included in occupational diseases. A mental illness is considered to be work related if it has been notified voluntarily by the worker and is supported by an opinion from a licensed healthcare professional with appropriate training and experience stating that the illness is work related.

working hours are not managed by the JT Group.

- Absenteeism rate: solely our tobacco business in Japan and pharmaceutical business<sup>\*B</sup>.
- Occupational disease rate: In our Japanese operations, the scope was solely our tobacco business in Japan and pharmaceutical businesses<sup>\*B</sup>. From 2016. this expanded to all of our Japanese operations, including the subsidiaries of our Japanese domestic businesses<sup>\*C</sup>. At JTI. we started covering all the locations in 2018. This means that, from 2018, the data scope is the entire JT Group, including subsidiaries\*A.
- Number of recordable
  injuries : Our Japanese and
  international tobacco
  business. Only employees
  (incl. supervised workers)
  are in scope. In our
  Japanese domestic group
  companies, the data of
  supervised workers in 2015
  is not available, therefore
  we used the 2017 data as a
  proxy for 2015.
- Recordable injury rate: Our Japanese and international tobacco business. Only employees (incl. supervised workers) are in the scope. In our Japanese domestic group companies, the data of supervised workers in 2015 is not available, therefore we used the 2017 data as a proxy for 2015.

working days (regular working days) within our defined scope.

- Occupational diseases rate\*: the sum of all occupational diseases divided by 200, 000 hours worked within our defined scope.
- Number of recordable injuries: the sum of all recordable injuries within our defined scope.

\* Data of actual supervised workers' working hours is not available in our Japanese operations, therefore it is calculated in the following manner: regular working days multiplied by regular working hours.

- Fatality is a death resulting from a work-related injury or illness/occupational disease.
- Absenteeism is, medical leave, sick leave, and absent from work without notification for permanent leave (excluding paid leave) for full-time employees.
   Part-time employees are excluded as out of scope.
- Employee: Individual who is in an employment relationship with the organization, according to national law or its application.
- Supervised worker is defined as an individual who, though not an employee, performs regular work on-site for, or on behalf of, the organization.
- Contractor: Individual who i. is not a JT Group employee that provides services, described in a contract, to the JT Group, whose work is not under the JT Group's supervision. Those who provide services temporarily (E.G. gardener, carpenter) are not defined as contractors. Supervised workers are not categorized as contractors because their work is monitored by the JT Group employees. We report any health and safety data of supervised workers under employees.
- Sub-contractor: Individual who is not by a JT Group employee and is hired a JT Group contractor to perform a specific task as part of the overall project

from which the JT Group benefits. (E.G. Electricians who work as part of a construction project a JT Group workplace.) They are categorized as third parties.

# VEHICLE ACCIDENTS AND VEHICLE ACCIDENT FREQUENCY RATE

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Our Japanese domestic operations define a vehicle accident as any incident that results in the death or an injury to an employee (incl. supervised workers), part-time workers and/or third party. Our international tobacco business defines a vehicle accident as any incident involving a fleet vehicle that results in death or an injury to an employee (incl. supervised workers) and/or third party. If no injury occurs, they are not considered to be vehicle accidents. In 2019, we started excluding any cases where no injury occurs, from our vehicle accidents.	<ul> <li>Our tobacco business in Japan, pharmaceuticals business and JTI*<sup>D</sup>.</li> <li>Number of vehicle accidents: covers vehicles and motorcycles used by our employees (incl. supervised workers). In our Japanese operations, part- time employees are also in the scope.</li> <li>Vehicle accident frequency rate: covers the number of vehicle accidents per million kilometers driven.</li> </ul>	<ul> <li>Number of vehicle accidents: sum of all vehicle accidents within our defined scope.</li> <li>Vehicle accident frequency rate: the number of vehicle accidents divided by million kilometers driven within our defined scope. While JTI uses actual data for kilometers driven, JT calculates it based on the volume of fuel used by type.</li> </ul>

PERCENTAGE OF CIGARETTE AND TOBACCO-RELATED FACTORIES CERTIFIED TO ISO 45001

# (OHSAS 18001) SAFETY MANAGEMENT STANDARD

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Cigarette and tobacco-related factories include all our leaf processing, cigarettes, and tobacco product manufacturing facilities.	JTI <sup>*E</sup> .	Certification information is collected at individual factories. The percentage is calculated as the number of certified factories and locations, divided by the total number of all factories within scope.

### Environment

## **OVERVIEW**

#### SCOPE

We use an operational control approach to determine the scope and boundaries of our environmental data reporting, which covers the entire JT Group including subsidiaries<sup>\*A</sup>, as well as some affiliates, and some contract manufacturers that meet specific criteria. Thus, coverage of environmental data is wider than other<sup>\*A</sup> level data shown in the other sections of our reporting.

We restate our environmental data, in accordance with our recalculation policy, to take account of significant changes to our business, such as acquisitions, divestments etc. We do this so as to allow a fair comparison of environmental performance over time. We carried out such a recalculation exercise in 2021, hence data for years prior to 2021 have been restated.

### ENERGY

CDP submission can be found here: <u>CDP Climate 2021</u>

GRI 302-1 Energy consumption within the organization

GRI 305-1 Direct GHG emissions (Scope 1)

GRI 305-2 Energy indirect GHG emissions (Scope 2)

GRI 305-3 Other indirect GHG emissions (Scope 3)

### GRI 305-5 Reduction of GHG emissions

#### DEFINITIONS

DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS

We measure energy consumption and GHG emissions using the World Resources Institute/World Business Council for Sustainable Development Greenhouse Gas Protocol: A Corporate Accounting and Reporting Standard (2004 revised edition) and Greenhouse Gas Protocol: Corporate Value Chain (Scope 3) Accounting and Reporting Standard as guidance.

We report GHG emissions across three areas:

- Scope 1: direct GHG emissions from corporate activities, such as burning of fossil fuels at factories.
- Scope 2: indirect GHG emissions from consumption of purchased electricity, heat, or steam.
- Scope 3: other indirect emissions, including from the manufacture of products bought from other companies.

The reporting unit for energy consumption is terajoules, and for GHG emissions is thousands of metric tons CO2 equivalent.

We calculate energy consumption, and Scope 1 and 2 GHG emissions, based on actual energy and fuel consumption at our sites and locations from invoices and meters. Where this information is not available, we use extrapolations based on actual data from a similar site or location to provide estimated energy consumption, which is then used to calculate associated GHG emissions. Production, floor area, or full-time equivalent (FTE) data are the main benchmarks used to calculate intensity metrics that are used in the extrapolation process. Refrigerant emissions are reported as part of Scope 1 emissions by equating the necessary refrigerant replenishment to what would have been previously leaked into the atmosphere. Liquid CO2 usage in production is also captured. Emission factors are applied for each refrigerant type and Liquid CO2 consumption mass.

For GHG reporting, we adopt a market-based approach and in Japan we use GHG emission conversion factors for each electricity supplier, published by the Japanese government for the latest available year. In other countries, per the GHG protocol market-based reporting guidance, we first account for supplier-specific GHG emission conversion factors, where electricity has been contracted at specific emissions intensities. If supplier-specific tariffs are not applicable, we apply residual grid-mix factors, such as those published by 'Green-e' and the Association of Issuing Bodies (AIB), where available. Finally, we use GHG emission conversion factors provided by the International Energy Agency (IEA) and the U.K. Department for Environment, Food and Rural Affairs as country grid averages to ensure all electricity consumption is accounted for within emissions totals.

To calculate Scope 3 GHG emissions, emissions factors come from a variety of sources, including emissions factors from third-party databases and our own life cycle assessments.

All emissions factors are reviewed and, where relevant, restated annually to reflect the most accurate representation of emissions attributable to the JT Group. Electricity factors are updated to

reflect actual grid performance for the relevant year(s) as published by the IEA; 'Green-e', and the Association of Issuing Bodies (AIB); or the most recent data if data for the current year is not yet available.

## WATER AND EFFLUENTS

CDP submission can be found here: <u>CDP Water 2021</u>

GRI 303-3 Water withdrawal

#### GRI 303-4 Water discharge

DEFINITIONS	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
We record and report water withdrawal and water discharge at our sites and locations, and take into consideration the framework on water reporting set out by CDP. We report total water withdrawal and breakdown by source, and total water discharge and breakdown by destination. The reporting unit for water withdrawal and water discharge is thousands of cubic meters.	Water withdrawal data and water discharge data are collected at our sites and locations from invoices and/or meters. If a site is unable to report volume of water withdrawal, we use extrapolations based on actual data from a similar site or location to provide estimated data. Production, floor area, or FTE data are the main benchmarks used to calculate intensity metrics that are used in the extrapolation process. In the absence of water discharge data, it is assumed that water discharge will be equivalent to water withdrawal.

## WASTE

### GRI 306-2 Total weight of waste by type and disposal method

DEFINITIONS	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Our sites manage their waste based on the following waste management hierarchy: reduce, reuse, recycle, and recover. If these methods are not feasible, a site will dispose of its waste (disposal being incineration without energy recovery, or landfilling). We report total waste generated and breakdown by handling method that includes both non- hazardous and hazardous waste. The reporting unit for waste generation is thousands of metric tons.	Waste data is collected at our sites and locations, and is reported by handling method, primarily from invoices. If a site is unable to report volume of waste generation, we use extrapolations based on actual data from a similar site or location to provide estimated data. Production, floor area, or FTE data are the main benchmarks used to calculate intensity metrics that are used in the extrapolation process.

# PERCENTAGE OF ISO 14001 CERTIFIED CIGARETTE AND TOBACCO-RELATED FACTORIES

#### SCOPE

The scope of ISO 14001 data is cigarette and tobacco-related factories, including subsidiaries, such as non-tobacco materials manufacturing factories, within our tobacco business only.

### Community investment

## LOCAL COMMUNITIES

#### GRI 413-1

Percentage of operations with implemented local community engagement, impact assessments, and development programs

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Implemented local community investment programs are defined as investments in projects that improve the quality of life of people where we operate in an impactful way. All community investment programs have a recorded output defined following the Business for Societal Impact (B4SI) criteria. https://b4si.net/	The entire JT Group, including subsidiaries*A.	The figures are calculated based on data from our community investment database, and data sourced directly from markets, which is cross-referenced with our finance systems to confirm that the program was implemented.

## ECONOMIC PERFORMANCE

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
The value of community investment is the total sum of inputs as defined by the Business for Societal Impact (B4SI) criteria. https://b4si.net/ Investments include employee time, cash, in kind, and management cost contributions for the programs included in <u>GRI 413-1</u> that are provided to benefit a community, and JT International S.A.'s annual endowment to the JTI Foundation. The calculation of time and management cost is based on the <u>B4SI</u> methodology. Cost of time is based on an average hourly rate calculated using a weighted average salary (including bonuses) across all work groups (excluding the Executive Committee) based on data for the year up to December 31, 2020. Cash contributions are calculated based on the gross monetary value donated. In-kind contributions are calculated taking into account depreciation for the goods or services provided.	The entire JT Group, including subsidiaries*A.	The figures are calculated based on data from our community investment database and market reports and checked against financial reports. All financial data is converted from local currency to Japanese yen, using internally agreed exchange rates.

### TOBACCO BUSINESS SUSTAINABILITY TARGETS

# **REDUCED-RISK PRODUCTS**

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Number of T-Vapor and E- Vapor products* introduced: To grow segment share for heated tobacco sticks (HTS) in key HTS markets to the mid- teens level by the end of 2027. Number of countries where our T-Vapor and/or E-Vapor products are available:	Japan, Russia, UK, Italy	In the tobacco industry as a whole over the mid-term, we estimate the HTS segment will represent 15-20% of total revenues by the end of 2027 (On a basis of revenue, excluding revenue in China)

# **ZERO INJURIES**

 Our tobacco business
 (incl. Japanese tobacco business subsidiaries),
 Only employees (incl. supervised workers) are in the scope.

In our Japanese domestic Group companies, the data regarding supervised workers in 2015 is not available, so we used the 2017 data as a proxy for 2015.

JT Employees: Full-time, part-time, supervised workers. Excludes: commuting to normal place of work.

#### JTI Employees:

Permanent, temporary, independent contractors to whom the organization is liable for the general safety of the working environment (direct supervision). Excludes:

- Commuting to normal place of work

- Some data from newly acquired business has been excluded, as newly acquired business needs 18 months to integrate the JT Group Health and Safety Standards.

#### Injury rate

The sum of the number of fatalities and lost time injuries for both JT and JTI, plus JTI's (RTC +MTC) divided by (Actual working hours of JT-JTI Employees + Actual working hours of JTI supervised workers + Theoretical working hours of JT supervised workers (approx. 240 working days × 8 hours (regular working hours per day)) times (x) 200,000 working hours.

#### **Reduction rate**

The difference of the base line (2015) injury rate and 2021 injury rate, divided by the 2021 injury rate.

We define "recordable injury rate" as the percentage of recordable injuries per 200,000 hours worked.

# COMMUNITY INVESTMENT

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Total amount of investment (U.S. dollars): , We define "amount of investment in U.S. dollars/Yen" as the combined value of cash contributions, time	The entire JT Group, including subsidiaries <sup>*A</sup> and the JTI Foundation.	Total amount of investment (U.S. dollars): Included in total: cash (including JTI Foundation), management costs, time, in kind (JT target amount: 250 million U.S. dollars, JTI target amount: 350 million U.S. dollars) Volunteering: Number of hours of active
contributions, in-kind contribution of products, property or services and management costs (community investment program staff salaries). This definition is aligned with the definition in the <u>B4SI framework</u>		engagement in community activities during paid working time (JTI target: 200,000 hours / JT target: 100,000 hours)
Our community activities are classified according to the categories below:		
Charitable donation: ad hoc or one-off contributions to support others, e.g. post- disaster donations to a community in need.		
Community investment: these initiatives address social issues that we identified as being relevant to both our Company and our communities. This is linked to a strategy and outcomes can be measured.		
, Commercial initiatives in the community: these		

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
initiatives are business- related activities, usually undertaken by departments outside the community function(e.g. marketing R&D), to support the success of the company and promote its brand and other policies, that also deliver community benefit.		
Volunteering:		
We define "Company time" as "during paid working hours". We only account for employee volunteering during working hours.		
Employees include all of our registered employees in both markets and factories.		
We define volunteering as active engagement in community activities.		

## **EMPLOYER OF CHOICE**

- "Country" refers to a country in which any JTI legal entity was certified. It can be a market office, a factory, or business support center. If there are several certified JTI entities located in the same country, this does not impact the target. We only count each country once.
- We define "a certified Employer of Choice" as an employer with a third-party certification based on external assessment, such as Top Employer, Great Place to Work, the Pride Index, Investors in People, local certifications such as Bilan, etc.
- We define local certification as any local third-party certification based on external assessment.
  - The <u>Top Employers Institute</u>

is the global authority on recognizing excellence in people practices. All countries where we have a business presence. Top Employer is a global initiative that is centrally coordinated (identification of the countries and governance) but locally addressed (audits are carried out at a local level). Top Employer contributes to 90% of the target. Other local certifications contribute to 10% of the target.

- Number of countries certified as 'Top Employer': total number of countries certified as 'Top Employer' at JTI.
- Number of countries awarded with local certifications: total number of countries in our tobacco business awarded with local certifications.

## AGRICULTURAL LABOR PRACTICES (ALP)

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AN ASSUMPTIONS
Agricultural Labor Practices		
(ALP) is one of our key		
programs under the umbrella		
of Leaf Supply Chain Due		
Diligence (SCDD). The SCDD is		
a five-step framework process		
to Identify, Prioritize, Respond,		
Measure, and Communicate		
(including formal reporting)		
and report on labor and human		
rights in the leaf tobacco supply chain.		
ALP sets labor practice		
guidelines with directly		
contracted growers or with		
third-party leaf suppliers. In JT,		
we observe the growers		
through site visits and/or		
questionnaires. At JTI, we		
observe growers through site		
visits where we have direct		
contracts with growers, and		
our third party leaf suppliers		
visit their contracted growers.		
Observation data is collected		
in individual markets (origins)		
and reported internally. The		
observations made against		
labor practice guidelines are		
analyzed and improvement		
actions are defined, in line with		
the SCDD process.		
We have three KPI's related to		
ALP: % suppliers' entities		
reporting to ALP, % volume		
covered by ALP, and % growers		
covered by ALP.		
The reporting year does not		
always match crop season.		
Crop season vary according to		
the location in which the		
tobacco is grown, usually (not		
always) in Northern		
Hemisphere crop season		
matches calendar year, and in		
Souther Hemisphere usually		
crop season starts in Q3 of the		
calendar year and ends in		

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Q1/Q2 the following year. We report the data/events relevant for the calendar year to which the report is concerned.		

### KPI 1: % supplier entities reporting to ALP

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
All leaf suppliers e.g. leaf supplying entities (third-party leaf suppliers and vertically integrated origins) who we purchase from in a given crop year and who report on ALP. In the JT Group, we source leaf from third-party leaf suppliers and directly contracted growers. Third-party leaf suppliers or leaf merchants are legal entities/companies, non-JT Group affiliates, from which JT Group sources/purchases leaf globally. 'Directly contracted growers' are growers from which the JT Group sources leaf and with whom local affiliates (vertically integrated origins) of the JT Group have a signed contract. Vertically integrated origins and third-party leaf suppliers are referred to as leaf suppliers. Third-party leaf supplier data are based on the scope of planned purchases for that crop year.	Our tobacco business.	The percentage of supplier entities reporting on Agricultural Labor Practices (ALP) is calculated as follows: the number of supplier entities reporting on ALP divided by the total number of supplier entities that we purchase leaf from (third-party and vertically integrated origins). JT is treated as a leaf supplier entity in the calculation.

### KPI 2: % volumes covered by ALP

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
Total volume of leaf covered by ALP: includes third-party and vertically integrated origins. Total leaf volume is defined as planned leaf purchasing during the crop year, sourced from vertically integrated origins and third-party leaf suppliers. The volume planned but unassigned to third-party leaf suppliers is also counted as unassigned volume when we calculate the progress against the ALP target e.g. currently all unassigned volumes are treated as "not covered" as we do not know from whom and where we will source.	Our tobacco business. Excludes: any volume that is currently planned but unassigned to third-party suppliers.	The percentage of volumes covered by ALP is calculated as follows: total volume of leaf covered by ALP divided by total leaf volume.

### KPI 3: % of growers covered by ALP

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
We define the "total of number of growers" as all growers from which third-party leaf suppliers and vertically integrated origins are purchasing leaf from in a given crop year.	Our tobacco business. Excludes: China and India (due to lack of traceability); for these countries we are working with suppliers to establish a tailor-made approach to SCDD/ALP. Introducing ALP in China and India is challenging due to the way the market is structured in these countries. For instance, the third-party leaf merchants do not have direct contracts with growers e.g. in India flue- cured tobacco is sourced via auction floors. We are working with leaf merchants to establish a tailor-made	The percentage is calculated as the number of growers covered by ALP, divided by the total number of growers. JT is treated as a leaf supplier entity in the calculation.

approach on how to run a leaf supply chain due diligence.

### SUPPLIER SCREENING

% of key suppliers screened on ESG criteria

#### DEFINITIONS

SCOPE

The objective is to screen all key suppliers against environmental, social, and governance criteria by 2023.

Key suppliers are defined as (a) suppliers with a planned or actual annual spend of more than 500,000 U.S. dollars (50,000,000 JPY) or equivalent, (b) companies involved in our Know Your Supplier (KYS) program, (c) third-party leaf merchants, (d) intermediaries and (e) contract manufacturing and licensees.

We define ESG as Environmental, Social and Governance criteria as set forth in our <u>JT Group Supplier Standards</u>

. JTI has specific suppliers' selection criteria that are consistent with those of the JT Group.

Screening is defined as the assessment of potential and actual ESG risks in key suppliers.

In our international tobacco business, from 2017 to 2019, the key suppliers were screened using selfassessment questionnaires implemented in SLC/MySupplier tool. In 2020, the key suppliers were monitored by JTI, and we used an independent third party, PWC, to identify any ESG risks from open sources. In 2021, we have developed a new supplier screening process and kicked off a pilot to screen JT Group Tobacco Business Until 2019, the percentage of JTI was solely released. From FY20, we disclose the integrated percentage of our tobacco business. DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS

The percentage is calculated as the number of key suppliers screened against ESG criteria, divided by total number of key suppliers. The numbers disclosed represent the snapshot of % of suppliers screened by the end of the year, cumulative with previous years.

DEFINITIONS	SCOPE	DATA CALCULATION, CONSOLIDATION METHOD, AND ASSUMPTIONS
all our key suppliers through a		
leading global risk analytics		
company. In parallel we screen		
our suppliers through PwC's		
Compliance Platform. With		
this new approach, all our key		
suppliers through a leading		
global risk analytics company.		
In parallel we screen our		
suppliers through PwC's		
Compliance Platform. With		
this new approach, all our key		
suppliers are screened		
automatically which increased		
the coverage to 100%. In our		
tobacco business in Japan, a		
similar process is applied		
increasing the coverage to		
100%.		

## **ILLEGAL TRADE**

Law enforcement agencies (LEA) are defined as stateregistered entities providing law enforcement services. We define "intelligence reports" as reports that provide intelligence information on potential illicit trade of counterfeit or smuggled cigarettes. In some cases, the report can be shared/disseminated more than once to multiple LEAs, and this is counted. We define our "advisory capacity" as providing guidance that is in no way prescriptive.

JTI only.

All information (excl. data related to counterfeit awareness training) is shared and feedback received is recorded by the Anti-Illicit Trade (AIT) team in iBase, a database. Information related to counterfeit awareness trainings is obtained from weekly reports submitted by the Anti-Illicit Trade teams, and this data is saved on a standalone spreadsheet. Note: There may be a potential of reaching the same individuals year on year but this is very rare. On the rare occasion where additional awareness sessions are delivered to those same individuals, this will contribute to the continuous professional development of those individuals, as elements of the awareness sessions will change to reflect current / emerging threats etc.

For the BoR the cut-off date for disseminations made to LEAs' is 31 January.

#### About our reporting

Our referenced guidelines(GRI), notes on data (BoR), and scope of our data (\*A-E).

### **Related links**

