

# Japan Tobacco Inc. **Fact Sheets** FY2016

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## Fact Sheets

## **Financial Data**

In FY2015, beverage business has been classified as discontinued operations in accordance with IFRS requirements. Consequently, profit (loss) and some items from continuing operations and discontinued operations are presented separately for the financial results of FY2015. To provide a fair business performance comparison with the results of FY2016, we provide the figures with a focus on continuing operations of FY2015 except those related to the balance sheet, which are on a continuing and discontinued operations combined basis.

In addition, FY2014 was a transitional period due to the unification of accounting period. For the purpose of fair business performance comparison, we are providing figures for the twelve-month (January 1 – December 31, 2014) period with regard to all business segments in continuing operations (Like-for-Like basis).

Not Solos Evoludios	Billions of yen		IFRS			Continuing operations Like-for-Like				
Net Sales Excluding Excise Taxes/Revenue	3,000						_	_		
	2,000									
	1,000									
	0									
	FY2010	FY2011	FY2010	FY2011	FY2012	FY2013	2014	FY2015	FY2016	
• Total	2,432.6	2,547.1	2,059.4	2,033.8	2,120.2	2,399.8	2,259.2	2,252.9	2,143.3	
International Tobacco Business	963.5	966.3	963.5	966.3	1,010.7	1,270.0	1,328.0	1,317.2	1,199.2	
Japanese Domestic Tobacco Business	1,027.9	1,147.5	665.8	646.2	687.1	710.3	687.4	677.3	684.2	
Pharmaceutical Business	47.0	50.6	44.1	47.4	53.2	64.4	65.8	75.6	87.2	
Food Business	375.0	367.0	367.5							
Beverage Business				188.8	185.5	184.5	_	_	_	
Processed Food Business				170.7	168.7	156.9	161.2	165.8	164.1	
Other Business	19.2	15.7	18.5	14.6	15.0	13.6	16.9	17.0	8.6	
Adjusted Net Sales Excluding Excise Ta Core Revenue	ixes/									
International Tobacco Business	887.8	894.6	887.8	894.6	943.1	1,200.7	1,258.2	1,252.5	1,138.8	
Japanese Domestic Tobacco Business	617.9	596.8	632.2	611.9	654.0	676.2	649.8	642.2	649.7	

SC 9. A Even and an	Billions of yen	IFRS				Continuin Like-for-Li	g operations ike	
SG&A Expenses	1,000							
(IFRS)	750							
	500				_			
	250						-	
	0							
		FY2010	FY2011	FY2012	FY2013	2014	FY2015	FY2016
SG&A		727.1	733.2	733.5	828.9	839.6	789.3	754.1
Advertising expenses		21.4	21.5	20.6	21.7	23.1	25.6	26.1
Promotion expenses		131.5	128.0	137.5	147.8	117.7	120.3	124.8
Shipping, warehousing expenses		28.0	27.9	27.1	27.1	24.7	26.9	26.8
Commission		42.2	41.0	41.2	49.3	50.0	51.3	50.9
Employee benefit expenses		231.2	235.1	241.5	275.8	321.8	264.7	241.8
Research and development e	xpenses	48.9	51.5	56.9	57.1	56.0	57.8	58.2
Depreciation and amortization	n	61.7	58.5	59.1	68.8	60.9	66.0	79.1
Impairment losses on other th	nan financial assets	6.2	7.0	3.2	2.4	22.3	9.5	1.2
Regulatory fine in Canada		12.8	_	_	_	_	_	_
Losses on sale and disposal of intangible assets, and invest	of property, plant and equipment ment property	10.0	11.5	9.3	9.5	16.7	19.2	11.3
Cooperation fee for terminati	ng leaf tobacco farming	_	12.5	_	_	_	_	_
Impairment losses of investm	ents in associates	_	_	_	9.7	_	_	_
Other		133.2	138.7	137.2	159.7	146.3	148.1	134.1

PeD Exponses	Billions of yer	I		IFRS		Continuing operations Like-for-Like				
R&D Expenses	60									
	40									
	20	L								
	0									
	FY:	2010	FY2011	FY2010	FY2011	FY2012	FY2013	2014	FY2015	FY2016
• R&D	!	53.3	53.6	48.9	51.5	56.9	57.1	56.0	57.8	58.2
International Tobacco Business		5.0	5.2	5.0	5.2	5.8	6.9	7.9	8.3	8.3
Japanese Domestic Tobacco Business		19.5	20.2	19.1	20.0	19.0	18.4	18.0	17.4	17.8
Pharmaceutical Business		27.2	26.7	23.4	24.9	30.7	30.5	28.9	30.7	30.7
Food Business		0.8	0.6	0.8						
Beverage Business					_	_	_	_	_	_
Processed Food Business					0.6	0.6	0.6	0.5	0.5	0.6

Note: The aforementioned research and development expenses included 0.7 and 0.8 billion yen for 2015 and 2016, respectively (IFRS), relating to basic research not affiliated to any segment (plant biotechnology related research, etc.) and conducted by JT corporate division.

	Billions of yen			IFRS			
EBITDA/	800						
Adjusted EBITDA	600						
	400						
	200						
	0						
		FY2010	FY2011	FY2010	FY2011	FY2012	FY2013
<ul> <li>EBITDA/Adjusted EBITDA</li> </ul>		542.6	581.1	522.0	577.1	622.0	751.7
International Tobacco Busine	SS	293.0	312.6	277.9	314.8	343.2	451.6
Japanese Domestic Tobacco	Business	257.7	272.5	247.2	262.3	281.3	302.1
Pharmaceutical Business		(13.3)	(12.3)	(9.8)	(10.0)	(12.7)	(5.4)
Food Business		17.3	21.5	17.7			
Beverage Business					14.6	12.4	8.7
Processed Food Business					5.4	7.4	7.5
Other Business		(12.1)	(13.3)	(11.0)	(9.8)	(9.6)	(12.7)

Note: From FY2010, "Other Business" means "Others/Elimination and corporate."

	Billions of yen	Continuing operations Like-for-Like
Adjusted Operating	800	
Profit (IFRŠ)	600	
	400	
	200	
	0	
		2014 FY2015 <b>FY2016</b>
<ul> <li>Adjusted Operating Profit</li> </ul>		661.0 626.7 <b>586.8</b>
International Tobacco Busir	ness	447.1 394.4 <b>336.2</b>
Japanese Domestic Tobacc	o Business	238.7 254.1 <b>260.2</b>
Pharmaceutical Business		(7.3) (2.3) <b>9.7</b>
Processed Food Business		1.4 2.7 <b>5.0</b>
Other Business/Elimination		(18.9) (22.2) <b>(24.4)</b>
Note: Adjusted exercting profit of 2	014 week up and it ad figure	

Note: Adjusted operating profit of 2014 was unaudited figure.

Billions of yen		IFRS						
800					_			
600			-					
400								
200								
0 FY2010	) FY2011	FY2010	FY2011	FY2012	FY2013	2014	FY2015	FY2016
333.2	2 374.7	401.3	459.2	532.2	648.3	572.6	565.2	593.3
164.1	185.3	225.9	252.4	289.4	376.4	379.5	346.9	301.8
212.9	229.6	202.3	209.3	241.3	258.1	181.5	249.2	244.1
(17.4	4) (16.1)	(13.3)	(13.5)	(16.2)	(9.0)	(7.3)	(2.3)	9.7
(9.4	1) (6.3)	(3.6)						
			4.5	2.3	(2.1)	_	_	-
			(2.5)	(5.8)	(0.2)	(1.2)	3.2	5.0
(16.0	) (17.9)	(9.9)	9.0	21.2	25.0	20.2	(31.8)	32.7
	800 600 200 0 FY2010 333.2 164.7 212.5 (17.4 (9.4)	800 600 400 200 FY2010 FY2011 333.2 374.7 164.1 185.3 212.9 229.6 (17.4) (16.1) (9.4) (6.3)	Billions of yen       800         600       600         400       7         200       FY2010         FY2010       FY2011         FY2010       FY2011         7       401.3         164.1       185.3       225.9         212.9       229.6       202.3         (17.4)       (16.1)       (13.3)         (9.4)       (6.3)       (3.6)	Billions of yen       800         600       600         400       7         200       FY2010         FY2010       FY2011         FY2010       FY2011         333.2       374.7         401.3       459.2         164.1       185.3       225.9         212.9       229.6       202.3       209.3         (17.4)       (16.1)       (13.3)       (13.5)         (9.4)       (6.3)       (3.6)       4.5         (2.5)       5.5       5.5       5.5	Billions of yen         Fillions of yen           800         600           400         7           200         FY2010           FY2010         FY2011           FY2012         S33.2           374.7         401.3           459.2         532.2           164.1         185.3           225.9         252.4           212.9         229.6           202.3         209.3           241.3           (17.4)         (16.1)           (13.3)         (13.5)           (16.2)           (9.4)         (6.3)           (3.6)         4.5           2.3           (2.5)         (5.8)	Billions of yen         Fillions of yen           600         FV2010           200         FY2010           FY2010         FY2011           FY2010         FY2011           FY2010         FY2011           FY2010         FY2011           FY2010         FY2010           FY2010         FY2010           FY2011         FY2010           FY2012         FY2013           333.2         374.7           401.3         459.2           532.2         648.3           164.1         185.3           229.6         202.3           209.3         241.3           212.9         229.6           202.3         209.3           241.3         258.1           (17.4)         (16.1)           (13.3)         (13.5)           (16.2)         (9.0)           (9.4)         (6.3)           (3.6)         U	Billions of yen         Like-for-Li           800         600         Like-for-Li           400         FY2010         FY2011         FY2011         FY2012         FY2013         2014           0         FY2010         FY2011         FY2010         FY2011         FY2012         FY2013         2014           333.2         374.7         401.3         459.2         532.2         648.3         572.6           164.1         185.3         225.9         252.4         289.4         376.4         379.5           212.9         229.6         202.3         209.3         241.3         258.1         181.5           (17.4)         (16.1)         (13.3)         (13.5)         (16.2)         (9.0)         (7.3)           (9.4)         (6.3)         (3.6)         -         -         -         (2.5)         (5.8)         (0.2)         (1.2)	Billions of yen         Like-for-Like           600         600           400         600           200         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         600           600         FY2010           FY2010         FY2011           FY2012         FY2013           2014         FY2015           333.2         374.7           401.3         459.2           212.9         229.6           202.3         209.3           241.3         258.1           181.5         249.2           (17.4)

Note: From FY2010, "Other Business" means "Others/Elimination and corporate."

D' '1T	Billions of yen	IFRS				Continuing Like-for-Like		
Financial Income	30					LIKE-IUI-LIKE	3	
and Expenses (IFRS)	25							_
1 × /	20							
	15							
	10							
	5							
	0							
		FY2010	FY2011	FY2012	FY2013	2014	FY2015	FY2016
Financial Income		9.9	5.6	5.5	8.4	14.7	15.0	6.6
Financial Expenses		(25.9)	(23.4)	(28.4)	(20.4)	(12.8)	(15.1)	(21.7)

Net Income/Profit (attributable to owners of the parent company) FY2010 FY2011 FY2010 FY2011 FY2012 FY2013 2014 FY2015 FY2016 • Net Income/Profit (attributable to	Not Income / Drofit	Billions of ven	Billions of yen					Continuing operations Like-for-Like		
300       200         100       100         0       FY2010       FY2011       FY2011       FY2012       FY2013       2014       FY2016         • Net Income/Profit (attributable to	Net Income/Profit	,						LIKE-IOI-LI	Ke	
200 100 0 FY2010 FY2011 FY2010 FY2011 FY2012 FY2013 2014 FY2015 FY2016 • Net Income/Profit (attributable to	(attributable to owners of	400								
100 0 FY2010 FY2011 FY2010 FY2011 FY2012 FY2013 2014 FY2015 FY2016 •• Net Income/Profit (attributable to	the parent company)	300	_							
0 FY2010 FY2011 FY2010 FY2011 FY2012 FY2013 2014 FY2015 FY2016 ● Net Income/Profit (attributable to	* * *	200								
FY2010         FY2011         FY2011         FY2012         FY2013         2014         FY2015         FY2016           •• Net Income/Profit (attributable to         •• Net Income/Profit (attributable to <td< td=""><td></td><td>100</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>		100								
●● Net Income/Profit (attributable to		0								
		FY2010	FY2011	FY2010	FY2011	FY2012	FY2013	2014	FY2015	FY2016
	<ul> <li>Net Income/Profit (attributable to owners of the parent company)</li> </ul>	145.4	227.4	243.3	320.9	343.6	428.0	391.4	398.5	421.7

FY2014, a transitional period for the change in accounting period, covers nine months from April 1, 2014 to December 31, 2014 for the Japanese domestic business. The same change in accounting period is applied to the Company's consolidated subsidiaries whose current closing date was other than December 31 (Reported basis).

For the purpose of fair comparison and reference, twelve-month (January 1–December 31) period of results with regard to all business segments in continuing operations would be disclosed for 2014 (Like-for-Like basis).



Notes: A 200 for 1 stock split went into effect on July 1, 2012.

Calculated on the assumption that this share split was conducted at the beginning of FY2011 (April 1, 2011).

The IFRS figures for FY2011 and the following fiscal years refer to the right hand scale in the graph.







	Billions of ye	'n		IFRS						
Free Cash Flow (FCF)	600									
	000				_					
	400									
	200						_			
	0									
	-200									
	-400									
	FY	Y2010	FY2011	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
Free Cash Flow	2	299.7	452.4	300.4	451.3	316.0	212.6	480.7	386.7	-316.2

	Billions of yen		IFRS			Continuing operations Like-for-Like			
Capital Expenditure (CAPEX)	180						_	_	
	120								
	60								
	0								
	FY2010	FY2011	FY2010	FY2011	FY2012	FY2013	2014	FY2015	FY2016
<ul> <li>Capital Expenditure</li> </ul>	146.0	119.5	148.4	119.0	137.4	156.2	130.2	129.8	113.0
International Tobacco Business	60.9	39.1	60.9	39.1	37.5	78.5	74.2	77.2	70.6
Japanese Domestic Tobacco Business	56.0	57.2	55.4	56.2	71.2	49.1	41.0	37.4	29.8
Pharmaceutical Business	2.9	2.9	6.2	3.9	5.8	3.9	4.7	6.2	3.8
Food Business	25.0	15.5	25.0						
Beverage Business				8.1	12.0	14.6	_	_	_
Processed Food Business				7.3	4.6	4.9	4.7	5.7	5.7
Other Business	1.2	4.7	0.9	4.3	6.3	5.1	5.5	3.3	3.1

Note: From FY2010, "Other Business" means "Others/Elimination and corporate."

	Billions of yen		IFRS				Continuin Like-for-L	g operations	
Depreciation & Amortization	300								
	200		_	_	_				
	100								
	0								
	FY2010	FY2011	FY2010	FY2011	FY2012	FY2013	2014	FY2015	FY2016
• Depreciation & Amortization	209.4	206.4	118.0	118.8	116.5	132.9	128.6	133.1	140.8
International Tobacco Business	129.0	127.3	51.6	55.2	51.1	63.7	69.9	76.0	69.1
Japanese Domestic Tobacco Business	44.8	42.9	42.8	39.6	41.1	44.4	44.7	43.7	58.0
Pharmaceutical Business	4.1	3.8	3.5	3.5	3.4	3.6	4.2	4.6	4.9
Food Business	26.7	27.8	16.5						
Beverage Business				10.1	10.1	10.8	_	_	-
Processed Food Business				7.4	7.1	6.9	6.6	6.5	6.4
Other Business	4.8	4.6	3.5	3.1	3.6	3.5	3.1	2.4	2.3

Note: From FY2010, "Other Business" means "Others/Elimination and corporate."

Total Assets	Billions of yen 6,000			IFRS							
	4,000 2,000		Т		Т		1	1	1	1	
	0 FY2	2010	FY2011	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
•• Total Assets	3,54	4.1	3,472.6	3,655.2	3,667.0	3,852.6	4,616.8	4,704.7	4,558.2	4,744.4	



IFRS Yen Yen 1,395.74 Book Value per Share (BPS)/ <sup>ren</sup> 1,000,000 1,378.57 1,371.39 1,369.06 1,500 Book Value per Share 800,000 993.98 1,200 858.09 (attributable to owners of the 600,000 900 400,000 600 parent company) 200,000 300 0 0 FY2010 FY2011 FY2011 FY2012 FY2013 FY2014 FY2015 FY2016 FY2010 •• BPS/Book Value per Share (attributable to owners of the parent 156,997 160,571 160,180 858.09 993.98 1,378.57 1,395.74 1,369.06 1,371.39 company)

Notes: A 200 for 1 stock split went into effect on July 1, 2012. Calculated on the assumption that this share split was conducted at the beginning of FY2011 (April 1, 2011).

The IFRS figures for FY2011 and the following fiscal years refer to the right hand scale in the graph.

Liquidity and	Billions of yen 1,200		IFRS						
Interest-Bearing Debt	900		_						
	600				_				
	300								
	0 FY2010	FY2011	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
• Liquidity	276.6	431.2	276.6	431.2	168.3	259.3	389.5	529.0	297.0
<ul> <li>Interest-Bearing Debt</li> </ul>	708.7	505.2	709.1	502.4	327.2	375.9	228.2	255.3	555.3

Note: Interest-Bearing Debt includes lease obligations from FY2010.



	Times			IFRS							
Interest Coverage Ratio	150										
	120										
	90							~		$\backslash$	
	60		_		-						
	30	•		•							
	0										
		FY2010	FY2011	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	
← ← Interest Coverage Ratio		23.4	38.6	21.8	34.5	53.6	46.8	77.1	132.4	55.5	



Notes: A 200 for 1 stock split went into effect on July 1, 2012.

Calculated on the assumption that this share split was conducted at the beginning of FY2011 (April 1, 2011). The figures for FY2011 and the following fiscal years refer to the right hand scale in the graph.



\* Payout Ratio before goodwill amortization
 \*\* Based on basic EPS from continuing operations

## **International Tobacco Business**

(Results for the 12 months ended December 31)

Tobacco Shipment Volume (by Brand)	Billions o 500 400 300 200 100	f cigarettes							
	0	2009	2010	2011	2012	2013	2014	2015	2016
Total		434.9	428.4	425.7	436.5	417.5	398.0	393.9	398.7
GFB Total		243.4	249.8	256.5	268.8	267.5	262.2	273.6	283.7
• Winston		121.2	125.0	130.7	139.4	141.0	129.6	132.1	139.3
• Camel		41.6	42.2	40.5	40.7	39.7	46.4	50.9	52.2
Mild Seven/MEVIUS		18.2	19.3	18.9	18.9	18.3	17.8	17.1	17.9
• LD		34.3	36.4	40.5	45.1	45.3	44.9	49.5	47.6
Benson & Hedges		10.7	10.7	10.6	10.3	9.9	10.9	12.1	13.4
Silk Cut		4.8	4.4	4.0	3.5	3.2	2.9	2.7	2.5
Sobranie		1.4	1.3	1.3	1.8	2.2	2.6	2.7	2.9
Glamour		11.1	10.7	10.0	9.1	7.9	7.2	6.4	5.9
Natural American Spirit		_	_	_	_	_	_	_	2.0
Other Brands		191.5	178.6	169.2	167.7	150.0	135.8	120.4	115.0

Note: The figures were restated with the change of HVT conversion rate since 2013.



Note: The figures were restated with the change of HVT conversion rate since 2013.

Core Revenue & Adjusted EBITDA/ Adjusted Operating Profit	Millions of USD 15,000 9,000 6,000 3,000 0	I.	l	l	l	Ŀ	l.
		2011	2012	2013	2014	2015	2016
• Core Revenue		11,211	11,817	12,273	11,911	10,338	10,490
<ul> <li>Adjusted EBITDA</li> </ul>		3,944	4,300	4,623	_	_	_
<ul> <li>Adjusted Operating Profit</li> </ul>				4,206	4,253	3,257	3,095

Cluster Selit	%												
Cluster Split	100												
	75												
	50												
	25												
	0												
			2011		2012		2013		2014		2015		2016
		Core Revenue	EBITA*	Core Revenue	Adjusted EBITA	Core Revenue	Adjusted EBITA	Core Revenue	Adjusted Operating Profit	Core Revenue	Adjusted Operating Profit	Core Revenue	Adjusted Operating Profit
• South ଧ West Europe		20	22	18	18	18	18	17	16	18	16	19	21
• North & Central Europe		17	20	17	21	18	21	20	25	22	33	21	31
• CIS+		34	35	34	38	36	41	34	43	27	31	24	26
<ul> <li>Rest-of-the-World</li> </ul>		30	22	31	23	29	20	29	17	33	20	36	22

\*EBITA based on US GAAP

## Share of Markets in Key Markets (12 month moving average, December)

	2011	2012	2013	2014	2015	2016
France	16.0%	17.5%	20.0%	20.8%	21.4%	22.0%
Italy	20.5%	21.4%	21.6%	19.9%	21.1%	22.7%
Russia	37.1%	36.4%	36.5%	34.9%	33.6%	32.8%
Spain	20.2%	20.3%	21.0%	21.7%	22.3%	22.8%
Taiwan	38.1%	38.9%	39.4%	38.4%	39.2%	39.9%
Turkey	24.1%	26.3%	26.6%	29.0%	30.2%	29.4%
UK	38.3%	39.4%	40.8%	41.3%	42.0%	41.7%

Note: The figures were restated with the change of HVT conversion rate since 2013. Source: Nielsen, Logista and IRI

#### Tobacco Tax Structure (in Russia)

(RUB)	2015	2016	Change
Minimum Tax (ths. cg.)	1,330	1,680	26%
Ad valorem tax (to retail price) (%)	11%	12%	9%
Specific tax (ths. cg.)	960	1,250	30%
VAT (% of pre-VAT price)	18%	18%	0%
[To weighted average price per pack] (RUB)	2015	2016	Change
Weighted average retail price	65.88	79.42	21%
Ad valorem tax	7.25	9.53	31%
Specific tax	19.20	25.00	30%
VAT	10.05	12.11	20%
Weighted average retail price before tax	29.38	32.77	12%

Note: JTI estimates



Note: 2 leaf processing factories are integrated in international cigarette and OTP manufacturing factories, excluded from the other tobacco-related factory counts.

### International Tobacco Manufacturing-related Factory Location

(As of December 31, 2016)



Notes: Location of manufacturing factory to be closed by the end of 2017: UK (Lisnafillan, Northern Ireland) Location of manufacturing factory to be closed by the end of 2018: Belgium (Wervik)

## **Japanese Domestic Tobacco Business**

Since FY2014, the Company has changed its fiscal year ends to December 31; before FY2014, the fiscal years were ended March 31.

As a Like-for-Like basis, twelve-month (January 1–December 31) results of Japanese domestic tobacco business have been disclosed for 2014.



Source: Tobacco Institute of Japan





Note: China Division covers China, Hong Kong, and Macau markets.

#### Market Share by JT Brand Family

Mild Seven/MEVIUS

•Winston\*1

•Seven Stars\*2

•Pianissimo\*3

Peace

• HOPE

•(Caster)\*1

(Cabin)\*1

Other Brands



6.3

6.5

6.6

6.3

6.2

4.1

\*1 Cabin and Caster were integrated into the Winston family in August 2015.
\*2 Retrospective of figures for "Alaska," which was integrated into the Seven Stars family in October 2011.
\*3 Retrospective of figures for "icene" and "Lucia," which were integrated into the Pianissimo family in January 2010.

5.0

5.1

\*4 Acquired on January 13, 2016.

•Natural American Spirit\*4

### Top 20 Selling Products in Japan by Market Share (Jan-Dec, 2016)

Product	Brand Owner	Share (%)
1 Seven Stars	JT	3.9
2 Mevius One 100's Box	JT	3.1
3 Mevius Super Lights	JT	2.9
4 Wakaba	JT	2.4
5 Echo	JT	2.3
6 Mevius Lights	JT	2.2
7 Mevius Extra Lights	JT	2.2
8 Mevius	JT	2.1
9 Seven Stars Box	JT	2.0
10 Marlboro Lights Menthol Box	PMI	1.7
11 Mevius Super Lights 100's Box	JT	1.6
12 Kent 1 100's Box	BAT	1.6
13 Mevius Extra Lights 100's Box	JT	1.5
14 Marlboro KS Box	PMI	1.5
15 Winston Caster White One 100's Box	JT	1.4
16 Mevius Extra Lights Box	JT	1.3
17 Winston Caster White 5	JT	1.3
18 Mevius One	JT	1.2
19 Mevius Premium Menthol Option 5	JT	1.2
20 Winston Cabin Red 8 Box	JT	1.1

Source: Tobacco Institute of Japan

#### % **Menthol Products** 30 Market Share 20 10 0 FY2009 2010 FY2011 FY2012 FY2013 2014 FY2015 FY2016 Menthol Products\* 19.8 21.0 22.0 25.8 26.3 26.8 28.0 28.4 Menthol JT Products 8.0 8.3 5.8 7.6 8.8 9.4 10.2 11.3

\* Market Share in top 100 sales products



\*Jul. 2006 ~ Sep. 2010: ¥320 or more, Oct. 2010 ~ Mar. 2014: ¥440 or more



Note: JT Net sales per thousand cigarettes/Revenue per thousand cigarettes = (retail price sales - retailer margins - consumption tax national tobacco excise tax – local tobacco excise tax

- national tobacco special excise tax) / sales volume X 1,000



\*1 Jul. 2006 ~ Sep. 2010: ¥320 or more, Oct. 2010 ~ Mar. 2014: ¥440 or more \*2 Jul. 2006 ~ Sep. 2010: ¥300, Oct. 2010 ~ Mar. 2014: ¥410 \*3 Jul. 2006 ~ Sep. 2010: ¥290 or less, Oct. 2010 ~ Mar. 2014: ¥400 or less

#### New Product Launches and Sales Area Expansion

#### 2016 (15 products)

#### (Menthol: 8 products, Tar 1mg: 3 products, Products at ¥450 or more per pack: 6 products)

Date	Product	Menthol	Tar (mg)	Nicotine (mg)	Price*	Sales Region
Jan. 15	Seven Stars Long Time 10 Box	_	10	1.0	480	Hokkaido
Jan. 15	Seven Stars Long Time 6 Box	_	6	0.6	480	Hokkaido
Jan. 15	Seven Stars Long Time 8 Box	_	8	0.7	480	Hokkaido
Jan. 25	Winston XS Sparkling Menthol 8 Box	0	8	0.6	420	Nationwide
Jan. 25	Winston XS Sparkling Menthol 5 Box	0	5	0.4	420	Nationwide
Jan. 25	Winston XS Sparkling Menthol One 100's Box	0	1	0.1	420	Nationwide
Mar. 6	Mevius Regular for Ploom TECH	_	_	_	460	Fukuoka and Online
Mar. 6	Mevius Cooler Green for Ploom TECH	0	_	_	460	Fukuoka and Online
Mar. 6	Mevius Cooler Purple for Ploom TECH	0	_	_	460	Fukuoka and Online
May 25	Mevius Option Rich Plus 10 Box	_	10	0.8	440	Nationwide
May 25	Mevius Option Rich Plus 6 Box	_	6	0.5	440	Nationwide
May 25	Mevius Option Rich Plus One 100's Box	_	1	0.1	440	Nationwide
Aug. 25	Mevius Premium Menthol Option Red 8 Box	0	8	0.5	440	Nationwide
Aug. 25	Mevius Premium Menthol Option Red 5 Box	0	5	0.3	440	Nationwide
Aug. 25	Mevius Premium Menthol Option Red One 100's Box	0	1	0.1	440	Nationwide

\*Prices as of December 31, 2016.





Care a latin as Dia ta	%								
Smoking Rate (by gender)	45	•							
	35								
	25	•							•
	15	•						•	
	5								
(At the time of survey)		2009	2010	2011	2012	2013	2014	2015	2016
<ul> <li>All Adults</li> </ul>		24.9	23.9	21.7	21.1	20.9	19.7	19.9	19.3
← Male		38.9	36.6	33.7	32.7	32.2	30.3	31.0	29.7
- Female		11.9	12.1	10.6	10.4	10.5	9.8	9.6	9.7

Note: The survey method, along with the sample number, was modified from 2006, resulting in a lack of comparability with results prior to 2006. Source: JT "Japan Smoking Rate Survey"



Source: JT "Japan Smoking Rate Survey"

#### Taxation

All tobacco products sold in Japan are subject to the national tobacco excise tax, the national tobacco special excise tax, and local tobacco excise tax. The national tobacco excise tax is set at  $\pm$ 5,302 per thousand cigarettes, the national tobacco special excise tax at  $\pm$ 820 per thousand cigarettes, and the local tobacco excise tax is set at  $\pm$ 6,122 per thousand cigarettes. In addition, under the

Consumption Tax Law, an 8% consumption tax is imposed as with other goods and services. All tobacco excise taxes and consumption tax are imposed not only for tobacco products manufactured in Japan but also for imported tobacco products. From April 1987, no customs duties apply to imported tobacco products.

#### Changes of Tobacco Excise Taxes

	Tot	bacco Con	sumption	Тах				Tobacco	Excise Tax			
	Apr-	1985	May-	1986	Apr-1989	Apr-1997	Dec-1998	May-1999	Jul-2003	Jul-2006	Oct-2010	Apr-2014
ltem	Ad valorem (%)	Specific (¥/1,000 units)	Ad valorem* (%)	Specific (¥/1,000 units)	Specific (¥/1,000 units)	Specific (¥/1,000 units)	Specific (¥/1,000 units)	Specific (¥/1,000 units)	Specific (¥/1,000 units)	Specific (¥/1,000 units)	Specific (¥/1,000 units)	Specific (¥/1,000 units)
National Tobacco Excise Tax	23.0	582	23.0	1,032	3,126	3,126	3,126	2,716	3,126	3,552	5,302	5,302
National Tobacco Special Excise Tax	_	_		—	_	_	820	820	820	820	820	820
Local Tobacco Excise Tax	22.4	550	22.4	1,000	3,126	3,126	3,126	3,536	3,946	4,372	6,122	6,122
Total Excise Tax	45.4	1,132	45.4	2,032	6,252	6,252	7,072	7,072	7,892	8,744	12,244	12,244
Consumption Tax	_	_	_	_	3.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	8.0%
Tobacco Regulation Changes	Tobacco (     tion Tax v     introduce	vas	*¥1,000 wa from tax b Ad valorer • Tobacco ( tion Tax w increased	ase for n Consump- /as	Consump- tion Tax was introduced     Tobacco Consump- tion Tax was renamed Tobacco Excise Tax	tion Tax was increased		<ul> <li>Review of budget allocations in line with a revision of laws</li> </ul>	• Tobacco Excise Tax was increased	Tobacco Excise Tax was increased	Tobacco Excise Tax was increased	Consump- tion Tax was increased
(Reference)												
Retail Price of Mild Seven/MEV per pack		¥200	¥2	20	¥220	¥230	¥250	¥250	¥270	¥300	¥410	¥430
Tax Incidence of Mild Seven/MEV per pack (incl. Consumption Tax		6.7%	59.	70/_	59.7%	59.1%	61.3%	61.3%	63.2%	63.1%	64.5%	64.4%

#### Breakdown of Price Levels per Cigarette Package

(As of April 1, 2016)

	List price ¥4	140 per pack	List price ¥4	460 per pack			
Consumption Tax	¥ 32.6	7.41%	¥ 34.1	7.41%			
Retailer's Margin	¥ 44.0	10.00%	¥ 46.0	10.00%			
Total Tobacco Excise Tax	¥244.9	55.65%	¥244.9	53.23%			
National Tobacco Excise Tax	¥106.0	24.10%	¥106.0	23.05%			Ret
Local Tobacco Excise Tax	¥122.4	27.83%	¥122.4	26.62%		Net sales including excise taxes	sale
National Tobacco Special Excise					Net sales		
Tax	¥ 16.4	3.73%	¥ 16.4	3.57%	_ excluding		
JT's Proceeds	¥118.5	26.94%	¥135.0	29.36%	} excise taxes		J

#### Tobacco Manufacturing System





Number of Tobacco Retailers	320	Is of stores							
	240								
	160								
	80								
	0								
(As of March 31)		2010	2011	2012	2013	2014	2015	2016	2017
Tobacco Retailers		289	279	274	271	268	265	258	254

Source: Ministry of Finance



Source: Japan Vending Machine Manufacturers Association





Volume of Domestic and International Leaf Tobacco Purchase	Thousands of tons 80 60 40 20	ł	ł	l	l	ł	ł	a.
	0 FY2009	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016
• Domestic*	37	29	24	20	20	20	19	18
<ul> <li>International</li> </ul>	72	58	53	57	59	55**	52**	43**

\* Results of period from April 1 through March 31 of the following year

\*\* Results of January – December



## Number of Employees/Subsidiaries and Affiliates

Number of Employees	Employees									
	60,000		-	_	_					
	45,000									
	30,000									
	15,000									
	0									
		2009 Mar. 31	2010 Mar. 31	2011 Mar. 31	2012 Mar. 31	2013 Mar. 31	2014 Mar. 31	2014 Dec. 31	2015 Dec. 31	2016 Dec. 31
Fotal		47,977	49,665	48,472	48,529	49,507	51,563	51,341	44,485	44,667
Tobacco Business										
International		23,227	24,751	23,902	24,237	24,397	26,731	25,829	26,200	26,558
Japanese Domestic		11,281	11,282	11,191	11,092	11,043	11,022	11,648	9,470	9,486
Pharmaceutical Business		1,616	1,634	1,664	1,693	1,744	1,787	1,840	1,839	1,850
Food Business		10,975	11,143	10,864	10,646					
Beverage Business						4,912	5,035	5,122	_	_
Processed Food Business						6,563	6,096	5,968	5,798	5,683
Other Business		429	352	_	_	-	_	_	_	_
Corporate		449	503	851	861	848	892	934	1,178	1,090

	2009 Mar. 31	2010 Mar. 31	2011 Mar. 31	2012 Mar. 31	2013 Mar. 31	2014 Mar. 31	2014 Dec. 31	2015 Dec. 31	2016 Dec. 31
<ul> <li>Number of Employees (parent company)</li> </ul>	8,908	8,961	8,928	8,936	8,925	8,774	8,915	7,549	7,298
Number of Employees Based on Enrollment (parent company)	9,973	9,883	9,842	9,824	9,782	9,628	9,804	8,194	7,965
Note: The number of employees in the international toba	acco busines	s is calcula	ted based o	on the num	ber of emp	lovees as o	of Decembe	er 31 of ea	ch vear.

#### Status of Subsidiaries and Affiliates

(As of December 31, 2016)

Name	Location	Capital (Millions of yen)	Principal business	Holding rate of voting rights (%)
TS Network Co., Ltd.	Taito-ku, Tokyo	460	Japanese domestic tobacco	74.5
JT Logistics Co., Ltd.	Chuo-ku, Tokyo	207	Japanese domestic tobacco	100
Japan Filter Technology Co., Ltd.	Sumida-ku, Tokyo	461	Japanese domestic tobacco	88.6
Fuji Flavor Co., Ltd.	Hamura-shi, Tokyo	196	Japanese domestic tobacco	100
JT Engineering Inc.	Sumida-ku, Tokyo	200	Japanese domestic tobacco	100
TRUE SPIRIT TOBACCO COMPANY	Minato-ku, Tokyo	45	Japanese domestic tobacco	100
JT International Group Holding B.V.	Netherlands	thousands USD 1,800,372	International tobacco	100
JT International Holding B.V.	Netherlands	thousands USD 1,800,372	International tobacco	100 (100)
JT International S.A.	Switzerland	thousands CHF 1,215,425	International tobacco	100 (100)
Gallaher Ltd.	U.K.	thousands GBP 172,495	International tobacco	100 (100)
LLC JTI Russia	Russia	thousands RUB 108,700	International tobacco	100 (100)
LLC Petro	Russia	thousands RUB 328,439	International tobacco	100 (100)
JTI Polska Sp. z o. o.	Poland	thousands PLN 200,000	International tobacco	100 (100)
JT International Germany GmbH	Germany	thousands EUR 37,394	International tobacco	100 (100)
JTI Tütün Urunleri Sanayi A.S.	Turkey	thousands TRY 148,825	International tobacco	100 (100)
Torii Pharmaceutical Co., Ltd.	Chuo-ku, Tokyo	5,190	Pharmaceutical	55.0
Akros Pharma Inc.	U.S.A.	thousands USD 1	Pharmaceutical	100 (100)
TableMark Holdings Co., Ltd.	Chuo-ku, Tokyo	47,503	Processed food	100
TableMark Co., Ltd.	Chuo-ku, Tokyo	22,500	Processed food	100 (100)

Notes: In addition to the above, JT has 183 consolidated subsidiaries and 12 companies accounted for by the equity method. The figures in parentheses in the "Holding rate of voting rights" column are indirect holding rates included in the figures outside the parentheses.

#### Glossary

FY2014 (Reported basis)	Results of twelve-month period from January 1 to December 31, 2014 for the international business and results of nine-month period from April 1 to December 31, 2014 for the Japanese domestic businesses.
Like-for-Like (L-f-L) basis	For the purpose of fair comparison of business performance, results of twelve-month period with regard to all business segments in continuing operations from January 1 to December 31, 2014, in comparison to the results of fiscal year ended December 31, 2015, were disclosed for reference.
Adjusted Net Sales Excluding Excise Taxes	Excludes the imported tobacco, domestic duty free, the China Division and other peripheral businesses in the Japanese domestic tobacco business.
	Excludes the distribution, contract manufacturing and other peripheral businesses in the international tobacco business.
Core Revenue	Excludes revenue from distribution of imported tobacco in the Japanese Domestic Tobacco Business, among others, but includes revenue from domestic duty free, the China business and emerging products such as Ploom TECH device and capsules.
	Includes revenue from waterpipe tobacco products and emerging products, but excludes revenues from distribution, contract manufacturing and other peripheral businesses in the International Tobacco Business.
EBITDA	Operating income + depreciation and amortization
Adjusted EBITDA	Operating profit + depreciation and amortization + adjustment items (income and costs)*
	*Adjustment items (income and costs) = impairment losses on goodwill $\pm$ restructuring income and costs $\pm$ others
Adjusted Operating Profit	Operating profit + amortization of acquired intangibles arising from business acquisitions + adjustment items (income and costs)*
	*Adjustment items (income and costs) = impairment losses on goodwill $\pm$ restructuring income and costs $\pm$ others
ROA	JGAAP: ROA = (Ordinary income) / Total assets [average of beginning and ending balance for the period]
	IFRS: ROA = (Profit before income taxes) / Total assets [average of beginning and ending balance for the period]
FCF	FCF is the sum of cash flows from operating activities and investing activities, but excludes the following items;
	<ul> <li>From operating CF: interest received, dividends received, interest paid and income taxes related to these items</li> </ul>
	<ul> <li>From investing CF: purchase of investment securities (for both short-term and long-term), payments into time deposits, proceeds from sale or redemption of investment securities (for both short-term and long-term), proceeds from withdrawal of time deposits and other investing activities not for business operation purposes</li> </ul>
Depreciation & Amortization	JGAAP: Depreciation of Tangible Fixed Assets + Amortization of Intangible Fixed Assets + Amortization of Long-Term Prepaid Expenses + Amortization of Goodwill
	IFRS: Depreciation of tangible fixed assets + Amortization of intangible fixed assets
Liquidity	Cash and deposits + Marketable securities + Securities purchased under repurchase agreements
Interest-Bearing Debt	Short-term bank loans + CP + bonds + long-term borrowings + lease obligations
Interest Coverage Ratio	JGAAP: Interest Coverage Ratio = Cash flow from operating activities / Interest expenses*
	IFRS: Interest Coverage Ratio = Cash flow from operating activities / Interest paid**
	<ul> <li>* Amount on Income Statement</li> <li>** Amount on Cash Flow Statement</li> </ul>
Total Shipment Volume (International Tobacco Business)	Includes fine cut, cigars, pipe tobacco and snus but excludes contract manufactured products, waterpipe tobacco products and emerging products.
Sales volume (Japanese Domestic Tobacco Business)	Excludes sales volume of domestic duty free, the China business and emerging products
GFB (Global Flagship Brand) (International Tobacco Business)	GFB: Winston, Camel, Mild Seven/MEVIUS, LD, Benson & Hedges, Silk Cut, Sobranie, Glamour and Natural American Spirit